

# **Enterprise Architecture Innovations Team**

**Client Service Engagement Model** 

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- This session is for you, so please participate.
  - Interrupt me for clarification
  - Save specific questions/discussion till the end
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## **Overview of Organizational Structure**



Line of Line of Line of Business > Business Business Business Workstream Workstream Workstream Delivery > **Enterprise Testing** Enterprise Infrastructure Other Stakeholders: Security, Compliance, etc.

## **Role Based Organizational Structure**





Business: Lead, SME, Operations; RM, BA

Project Project Project PM, BA, Dev, Architect, QA

Applications (LOB or Enterprise)

Architects

Infrastructure

Infrastructure Engineers

## **Challenges**



- Solutions are Line of Business/Workstream centric, and implemented through projects
- Not enough focus on emerging technologies
- Limited enterprise review of upgrading existing solutions
- Limited visibility into licensed technologies
- Groups not aligned to a workstream lack clarity on where to start

## **Source of Requests**



- Innovation Team Ideas
- Enterprise Architecture
- Other IT Groups
- Assessments:
  Audits, Voice of Teammate, Reporting, etc.
- Senior Leadership
- Business Groups

## **Types of Engagements**



## Consultation

- Technology and Standards
- Process Improvement
- Mentoring and Guidance

## Evaluation

- Needs Assessment
- Standards Audit
- Validation of Other Findings

## **Functional**

- Prototyping/Proof of Concept
- Reusable Components/Platforms
- New Application Sponsorship

## **Engagement Criteria**



## Duration

- Quick Win: 30-60 day goal
- POC/Prototype: 60-90 day goal
- New Application: 180 day goal

## **Priority**

- Corporate Strategic Goals
- Enterprise Delivery Strategic Goals
- Enterprise Architecture Roadmaps
- High ROI, Low TCO Value

## Team Fit

- Skills Match
- Resource Availability
- Leverages Ongoing Work

#### What the Team is Not

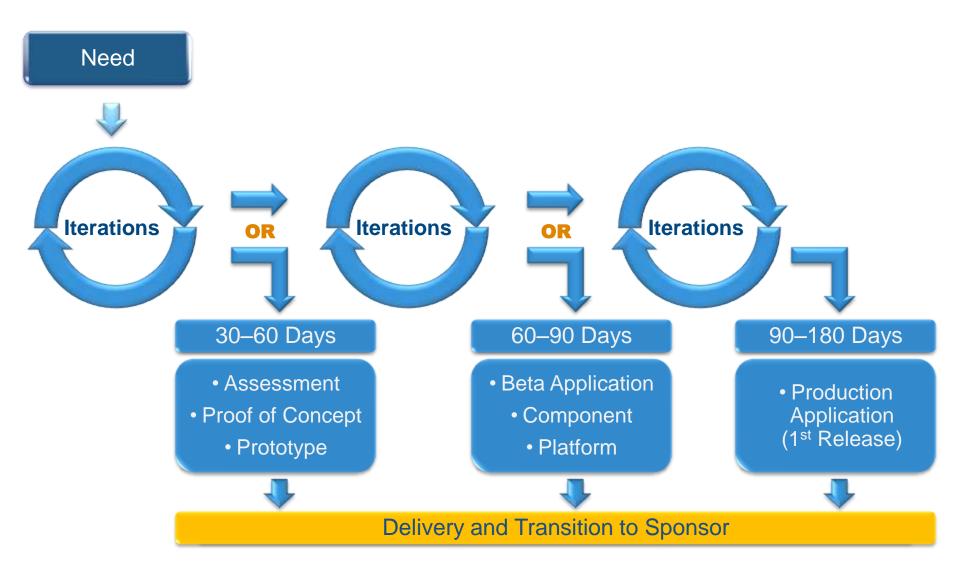


The Innovations Team is not staffed to accept all requests, such as:

- Staff or project team augmentation
- Projects that are not funded
- Production support
- Approvers of new software or technologies
- Crisis resolution team

## **Engagement Lifecycle Outputs**





## **Operational Management**



- Requests, status, collaboration and evaluation managed through SharePoint
  - Client-facing site with request form, engagement information, status and case studies
  - Sub-sites for each engagement with customized template and tools
- Innovations Team Lead manages each Engagement
- Innovations Team Project Manager provides cross-engagement support and reporting

## **Engagement Success Stories**



## Consultation

- Leadership Team Recognition Site
- Support Request Improvement Assessment
- Definition of Non-Functional Requirements

## Evaluation

- iPhone App: Branch Locator
- Nintex workflow for SharePoint
- Microsoft Records Center

## **Functional**

- Shared Web Services
- SharePoint Project Site Template
- SalesForce.com Integration

### **Conclusions**



- A dedicated team is a viable option for promoting innovation and maximizing value from existing investments.
- By controlling the terms of the engagement, the odds of success and ROI are greatly increased.
- Engagements must fit the team capabilities.

## • Questions?

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